



MÉDICA: 2Q24 Results

Stable revenues but lower margins due to extraordinary charges

MEDICA B	BUY
Target Price (MXN\$) [1]	\$ 67.00
Current Price (MXN\$)	\$ 35.80
Min / Max (L12M)	\$35.80 - 43.20
Expected Dividend (MXN\$)	\$ 1.30
Expected Return	90.8%
Market Cap (MXN\$ Mn)	3,864
Enterprise Value (MXN\$ Mn)	4,102
Oustanding Shares (Mn)	107.9
Float	37.5%
ADTV (MXN\$ Mn)	\$ 0.44
[1] P\$85 13 including land	



Opinion and recommendation

MÉDICA reported mixed quarterly results, with stable revenues but lower profitability due to an extraordinary charge. After including this report in our model, we are reiterating our BUY recommendation and adjusting our target price to MXN\$67.0/share, from MXN\$70.0/share. The valuation of MÉDICA shares remains very low with projected EV/EBITDA of 5.1x (2.6x including land) and estimated P/E of 9.0x.

2Q24 Results

MÉDICA's revenues remained stable at MXN\$1.074 billion, virtually in line with our expectations. Revenues from clinical services and diagnostic units increased 9.0% (CIDyT+12%, imaging +6.4%, PET-CT +4.4% and angiology -4.8%). Hospital segment revenues declined 5.3% due to a slight 2.2% decrease in the number of patients, -4.3% in urgencies and -8% in the number of surgeries.

Reported EBITDA fell 37.7% to MXN\$141.1 million, mainly as a result of a MXN\$92.9 million non-recurring expense related to settlement payments. Normalized EBITDA (excluding extraordinary items) was down 16.0% to MXN\$190.3 million (vs. MXN\$224.1 million E).

Reported net profits were 37.7% lower to MXN\$82.4 million. Normalized net profits decreased 18.6% to MXN\$107.7 million (vs. MXN\$123.7 million E).

Financial Structure

The financial structure remained solid with 0.3x net debt to EBITDA at the end of 2Q24, in line with the same period of the previous year.



(Figures in Millions of MXN\$)	2Q24	2Q24E	Diff.	2Q23	Chg.
Revenues	1,074	1,074	0.0%	1,068	0.6%
EBITDA	141	224	-36.9%	227	-37.7%
EBITDA Margin	13.1%	20.8%		21.2%	
Financial Gains	28	17	62.8%	27	4.6%
Financial Cost	-18	-18	-3.3%	-24	-25.3%
Net Profit	82	124	-33.3%	132	-37.7%

Discounted Cash Flow Model

(Figures in Millions of MXN\$)	2025E	2026E	2027E	2028E	2029E	Perp.
OPERATING PROFIT	688	750	792	850	922	968
Tax Rate	30%	30%	30%	30%	30%	30%
Tax Shield	-206	-225	-238	-255	-276	-290
NOPLAT	482	525	555	595	645	677
Depreciation	197	208	225	238	238	249
Working Capital Changes	3	19	20	24	27	28
CAPEX	-246	-247	-262	-278	-295	-310
FCFF	436	505	537	578	614	774
Perpetuity Growth Rate						5.0%
PV of Explicit Period (2025 - 2029E)						1,869
Perpetuity Value						10,421
PV of Perpetuity Value						5,166
Enterprise Value						7,036
Net Debt						106
Treasury Shares						303
Market Value						7,232
Land Properties						1,957
Adjusted Market Value w/ Land Properties						9,189
Oustanding Shares						108
Target Price						P\$ 67.00
Adjusted Target Price with Land Properties						P\$ 85.13
Current Market Price						P\$ 35.80
Potential Return Incl. Dividends						90.8%
Forward EV/EBITDA						8.2x
Forward P/E						15.0x
Average Cost of Debt						7.0%
LT Tax Rate						30.0%
After-Tax Cost of Debt						4.9%
Cost of Equity						15.9%
Market Risk Premium						6.0%
Risk-Free Rate						10.2%
Beta						0.95
% Total Debt						32.0%
% Capital						68.0%
WACC						12.4%



Sensitivity Analysis of the Target Price, EV/EBITDA vs. EBITDA

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	-10%	-5%	Original	+5%	+10%
Projected EBITDA	799	841	885	929	976
Target EV/EBITDA					
6.7x	49.33	51.95	54.70	57.46	60.35
7.2x	53.03	55.84	58.80	61.76	64.87
7.7x	56.73	59.74	62.90	66.07	69.39
8.2x	60.43	63.63	67.00	70.37	73.91
8.7x	64.13	67.53	71.10	74.68	78.43
9.2x	67.83	71.42	75.20	78.98	82.95

Sensitivity Analysis Table of the Target Price, P/E vs. Net Profit

	-10%	-5%	Original	+5%	+10%
Projected Net Profit	435	458	482	506	531
Target P/E					
12.0x	48.38	50.93	53.61	56.29	59.11
13.0x	52.41	55.17	58.08	60.98	64.03
14.0x	56.44	59.41	62.54	65.67	68.95
15.0x	60.47	63.65	67.00	70.35	73.87
16.0x	64.50	67.89	71.47	75.04	78.79
17.0x	68.53	72.13	<i>75.93</i>	79.73	83.71



(Figures	in Mil	lions of	MXN\$)
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INCOME STATEMENT	(Figures in Millions of MXN\$)							
Cost of Sales -2,670 -2,804 -2,924 -3,088 -3,262 -3,457 -3,668 Gross Profit 1,460 1,429 1,473 1,577 1,688 1,797 1,907 Gross Margin 35.3% 33.8% 33.8% 34.1% 34.2% 34.2% General Expenses -869 -779 -743 -779 -842 -893 -931 Operating Morgin 17.6% 688 750 792 850 922 Operating Margin 17.6% 16.1% 16.0% 16.2% 16.5% Depreciation and Amortization -179 -186 -197 -208 -225 -238 -238 EBITDA 908 778 885 988 1,017 1,087 1,159 EBITDA Margin 120 83 87 102 122 143 174 Financial Cost -86 -75 -86 -122 -133 151 Fre-Tax Profit 742 555	INCOME STATEMENT	2023	2024E	2025E	2026E	2027E	2028E	2029E
Gross Profit Gross Margin Jr. 6% Jr. 79 Jr. 43 Jr. 779 Jr. 842 Jr. 885 Jr. 228 Gereraling Margin Jr. 6% Jr. 7% Jr. 6% Jr. 6% Jr. 7% Jr.	Revenues	4,130	4,233	4,397	4,665	4,950	5,253	5,575
Gross Margin 35.3% 33.8% 33.5% 33.8% 34.1% 34.2% 34.2% General Expenses -869 -779 -743 -779 -842 -893 -931 Operating Profit 127 548 688 750 792 850 922 Operating Morgin 17.6% 12.9% 15.6% 16.1% 16.0% 16.2% 16.5% Depreciation and Amortization -179 -186 -197 -208 -225 -238 -238 EBITDA 908 778 885 958 1,017 1,087 1,159 EBITDA Morgin 22.0% 18.4% 20.1% 20.5% 20.6% 20.7% 20.8% Financial Gains 100 83 87 102 122 143 174 Financial Gains 100 83 87 102 122 143 174 Tena-Tax Profit 742 555 688 730 783 855 944	Cost of Sales	-2,670	-2,804	-2,924	-3,088	-3,262	-3,457	-3,668
General Expenses -869 -779 -743 -779 -842 -893 -931	Gross Profit	1,460	1,429	1,473	1,577	1,688	1,797	1,907
Operating Profit 727 548 688 750 792 850 922 Operating Margin 17.6% 12.9% 15.6% 16.1% 16.0% 16.2% 16.5% Depreciation and Amortization -179 -186 -197 -298 -225 -238 -238 BBITDA 908 778 885 958 1,017 1,067 1,159 EBITDA Margin 22.0% 18.4% 20.1% 20.5% 20.6% 20.7% 20.8% Financial Gains 100 83 87 102 122 143 174 Financial Cost -86 -75 -86 -122 -132 -138 -151 Financial Cost -86 -75 -86 -122 -132 -138 -151 Financial Cost -86 -75 -86 -122 -132 -138 -151 Financial Cost -86 -75 -86 -122 -132 -138 -151 <td>Gross Margin</td> <td>35.3%</td> <td>33.8%</td> <td>33.5%</td> <td>33.8%</td> <td>34.1%</td> <td>34.2%</td> <td>34.2%</td>	Gross Margin	35.3%	33.8%	33.5%	33.8%	34.1%	34.2%	34.2%
Operating Margin 17.6% 12.9% 15.6% 16.1% 16.0% 16.2% 16.5% Depreciation and Amortization -179 -186 -197 -208 -225 -238 -238 EBITDA 908 778 885 958 1,017 1,087 1,159 EBITDA Margin 22.0% 18.4% 20.1% 20.5% 20.6% 20.7% 20.8% Financial Gains 100 83 87 102 122 143 174 Financial Cost -86 -75 -86 -122 -132 -138 -151 Pre-Tax Profit 742 555 688 730 783 855 944 Tax & Profit Sharing -184 -165 -206 -219 -235 -256 -283 Tax & Profit Sharing Rate 24.8% 29.8% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% <td>General Expenses</td> <td>-869</td> <td>-779</td> <td>-743</td> <td>-779</td> <td>-842</td> <td>-893</td> <td>-931</td>	General Expenses	-869	-779	-743	-779	-842	-893	-931
Depreciation and Amortization -179 -186 -197 -208 -225 -238 -238 EBITDA 908 778 885 958 1,017 1,087 1,159 EBITDA Margin 22.0% 18.4% 20.1% 20.5% 20.6% 20.7% 20.8% 1,000 20.0% 20	Operating Profit	727	548	688	750	792	850	922
EBITDA 908 778 885 958 1,017 1,087 1,159 EBITDA Margin 22.0% 18.4% 20.1% 20.5% 20.6% 20.7% 20.8% Financial Gains 100 83 87 102 122 143 174 Financial Cost -86 -75 -86 -122 -132 -138 -151 Pre-Tax Profit 742 555 688 730 783 855 944 Tax & Profit Sharing -184 -165 -206 -219 -235 -256 -283 Tax & Profit Sharing Rate 24.8% 29.8% 30.0%<	Operating Margin	17.6%	12.9%	15.6%	16.1%	16.0%	16.2%	16.5%
EBITDA Margin 22.0% 18.4% 20.1% 20.5% 20.6% 20.7% 20.8% Financial Gains 100 83 87 102 122 143 174 174 1555 688 730 783 855 944 1ax & Profit Sharing 184 165 29.8% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% 30.0% Net Profit 635 429 482 511 548 598 661 BALANCE SHEET 2023 2024E 2025E 2026E 2027E 2028E 2029E TOTAL ASSETS 4,128 4,393 4,612 4,891 5,243 5,523 6,012 Current Assets 1,272 1,485 1,655 1,896 2,210 2,450 2,880 LT Assets 2,856 2,908 2,957 2,995 3,033 3,074 3,132 TOTAL LIABILITIES 2,091 2,003 2,114 2,609 2,742 2,980 ST Liabilities 1,040 1,151 1,053 1,053 1,053 1,053 1,053 1,053 TOTAL DEBT 1,016 1,039 1,108 1,205 1,343 1,364 1,533 NET DEBT 311 106 44 -65 -205 -205 -386 -605 TOTAL CAPITAL 2,037 2,205 2,204 2,312 2,441 2,599 2,796 3,048 500 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 635 429 482 511 548 598 661 1,039 1,108 1,205 1,343 1,364 1,533 NET DEBT 311 106 44 -65 -205 -386 -605 TOTAL CAPITAL 2,037 2,205 2,204 2,312 2,441 2,599 2,796 3,046 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 635 429 482 511 548 598 661 Inv. Related Activities 79 122 67 70 70 76 79 64 Pre-Tax Cash Flow 705 546 558 558 658 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 1,044 -250 -304 -255 31,064 1,271 1,548 1,749	Depreciation and Amortization	-179	-186	-197	-208	-225	-238	-238
Financial Gains	EBITDA	908	778	885	958	1,017	1,087	1,159
Financial Cost -86 -75 -86 -122 -132 -138 -151 Pre-Tax Profit 742 555 688 730 783 855 944 Tax & Profit Sharing -184 -165 -206 -219 -235 -256 -283 Tax & Profit Sharing Rate 24.8% 29.8% 30.0% 30.0% 30.0% 30.0% 30.0% Net Profit 635 429 482 511 548 598 661 BALANCE SHEET 2023 2024E 2025E 2026E 2027E 2028E TOTAL ASSETS 4,128 4,393 4,612 4,891 5,243 5,523 6,012 Current Assets 1,272 1,485 1,655 1,896 2,210 2,450 2,880 LT Assets 2,856 2,908 2,957 2,995 3,033 3,074 31,325 TOTAL LABILITIES 2,091 2,203 2,314 2,464 2,659 2,742 2,980 ST Liabilities 1,040 1,151 1,261 1,412 1,606 1,689 1,927 LT Liabilities 1,051 1,053 1,053 1,053 1,053 1,053 TOTAL LOBET 1,016 1,039 1,108 1,205 1,343 1,364 1,533 TOTAL LOBET 311 106 44 -65 -205 -386 -605 TOTAL CAPITAL 2,037 2,205 2,314 2,443 2,600 2,797 3,048 Stockholder's Equity 2,036 2,204 2,312 2,441 2,599 2,796 3,046 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 635 429 482 511 548 598 661 Norking Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 705 546 568 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv. -1,124 705 933 1,064 1,271 1,548 1,749 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749 LT State -1,221 705 933 1,064 1,271 1,548 1,749 Total Cach Profit	EBITDA Margin	22.0%	18.4%	20.1%	20.5%	20.6%	20.7%	20.8%
Pre-Tax Profit 742 555 688 730 783 855 944 Tax & Profit Sharing -184 -165 -206 -219 -235 -256 -283 Tax & Profit Sharing Rate 24.8% 29.8% 30.02% 20.24<	Financial Gains	100	83	87	102	122	143	174
Tax & Profit Sharing -184 -165 -206 -219 -235 -256 -283 Tax & Profit Sharing Rate 24.8% 29.8% 30.0% 30.12 30.24 20.21 <t< td=""><td>Financial Cost</td><td>-86</td><td>-75</td><td>-86</td><td>-122</td><td>-132</td><td>-138</td><td>-151</td></t<>	Financial Cost	-86	-75	-86	-122	-132	-138	-151
Tax & Profit Sharing Rate 24.8% 29.8% 30.0% 30.0% 30.0% 30.0% Net Profit 635 429 482 511 548 598 661 BALANCE SHEET 2023 2024E 2025E 2026E 2027E 2028E 2029E TOTAL ASSETS 4,128 4,393 4,612 4,891 5,243 5,523 6,012 Current Assets 1,272 1,485 1,655 1,896 2,210 2,450 2,880 LT Assets 2,856 2,908 2,557 2,995 3,033 3,074 3,132 TOTAL LIABILITIES 2,091 2,203 2,314 2,464 2,659 2,742 2,980 ST Liabilities 1,040 1,151 1,261 1,412 1,606 1,689 1,927 LT Liabilities 1,051 1,053 1,053 1,053 1,053 1,053 1,053 1,053 1,053 1,053 1,053 1,053 1,053 1,053 1,053 <td>Pre-Tax Profit</td> <td>742</td> <td>555</td> <td>688</td> <td>730</td> <td>783</td> <td>855</td> <td>944</td>	Pre-Tax Profit	742	555	688	730	783	855	944
Net Profit 635 429 482 511 548 598 661 BALANCE SHEFT 2023 2024E 2025E 2026E 2027E 2028E 2029E TOTAL ASSETS 4,128 4,393 4,612 4,891 5,243 5,523 6,012 Current Assets 1,272 1,485 1,655 1,896 2,210 2,450 2,880 LT Assets 2,856 2,908 2,957 2,995 3,033 3,074 3,132 TOTAL LIABILITIES 2,091 2,203 2,314 2,464 2,659 2,742 2,980 ST Liabilities 1,040 1,151 1,261 1,412 1,606 1,689 1,927 TOTAL DEBT 1,016 1,053 1,053 1,053 1,053 1,053 1,053 1,153 1,153 1,1543 1,364 1,533 NET DEBT 311 106 44 -65 -205 -386 -605 TOTAL CAPITAL 2,037	Tax & Profit Sharing	-184	-165	-206	-219	-235	-256	-283
BALANCE SHEET 2023 2024E 2025E 2026E 2027E 2028E 2029E TOTAL ASSETS 4,128 4,393 4,612 4,891 5,243 5,523 6,012 Current Assets 1,272 1,485 1,655 1,896 2,210 2,450 2,880 LT Assets 2,856 2,908 2,957 2,995 3,033 3,074 3,132 TOTAL LIABILITIES 2,091 2,203 2,314 2,464 2,659 2,742 2,980 ST Liabilities 1,040 1,151 1,261 1,412 1,606 1,689 1,927 LT Liabilities 1,051 1,053	Tax & Profit Sharing Rate	24.8%	29.8%	30.0%	30.0%	30.0%	30.0%	30.0%
TOTAL ASSETS	Net Profit	635	429	482	511	548	598	661
Current Assets 1,272 1,485 1,655 1,896 2,210 2,450 2,880 LT Assets 2,856 2,908 2,957 2,995 3,033 3,074 3,132 TOTAL LIABILITIES 2,091 2,203 2,314 2,464 2,659 2,742 2,980 ST Liabilities 1,040 1,151 1,261 1,412 1,606 1,689 1,927 LT Liabilities 1,051 1,053	BALANCE SHEET	2023	2024E	2025E	2026E	2027E	2028E	2029E
LT Assets 2,856 2,908 2,957 2,995 3,033 3,074 3,132 TOTAL LIABILITIES 2,091 2,203 2,314 2,464 2,659 2,742 2,980 ST Liabilities 1,040 1,151 1,261 1,412 1,606 1,689 1,927 LT Liabilities 1,051 1,053 1,053 1,053 1,053 1,053 1,053 TOTAL DEBT 1,016 1,039 1,108 1,205 1,343 1,364 1,533 NET DEBT 311 106 44 -65 -205 -386 -605 TOTAL CAPITAL 2,037 2,205 2,314 2,443 2,600 2,797 3,048 Stockholder's Equity 2,036 2,204 2,312 2,441 2,599 2,796 3,046 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 635 429 482 511 548 598 661 Inv. Related Activities 79 122 67 70 76 79 64 Pre-Tax Cash Flow 705 546 568 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	TOTAL ASSETS	4,128	4,393	4,612	4,891	5,243	5,523	6,012
TOTAL LIABILITIES 2,091 2,203 2,314 2,464 2,659 2,742 2,980 ST Liabilities 1,040 1,151 1,261 1,412 1,606 1,689 1,927 LT Liabilities 1,051 1,053 1,064 1,271 1,548 1,749 1,749 1,749 1,749 1,749	Current Assets	1,272	1,485	1,655	1,896	2,210	2,450	2,880
ST Liabilities 1,040 1,151 1,261 1,412 1,606 1,689 1,927 LT Liabilities 1,051 1,053 1,053 1,053 1,053 1,053 1,053 TOTAL DEBT 1,016 1,039 1,108 1,205 1,343 1,364 1,533 NET DEBT 311 106 44 -65 -205 -386 -605 TOTAL CAPITAL 2,037 2,205 2,314 2,443 2,600 2,797 3,048 Stockholder's Equity 2,036 2,204 2,312 2,441 2,599 2,796 3,046 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 635 429 482 511 548 598 661 Inv. Related Activities 79 122 67 70 76 79 64 Pre-Tax Cash Flow 705 546 568 589 619 657	LT Assets	2,856	2,908	2,957	2,995	3,033	3,074	3,132
LT Liabilities 1,051 1,053 1,064 1,271 1,053 1,053 1,053 1,053 1,053 1,053 1,053 1,054 1,271 1,054 1,054	TOTAL LIABILITIES	2,091	2,203	2,314	2,464	2,659	2,742	2,980
TOTAL DEBT 1,016 1,039 1,108 1,205 1,343 1,364 1,533 NET DEBT 311 106 44 -65 -205 -386 -605 TOTAL CAPITAL 2,037 2,205 2,314 2,443 2,600 2,797 3,048 Stockholder's Equity 2,036 2,204 2,312 2,441 2,599 2,796 3,046 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 635 429 482 511 548 598 661 Inv. Related Activities 79 122 67 70 76 79 64 Pre-Tax Cash Flow 705 546 568 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	ST Liabilities	1,040	1,151	1,261	1,412	1,606	1,689	1,927
NET DEBT 311 106 44 -65 -205 -386 -605 TOTAL CAPITAL 2,037 2,205 2,314 2,443 2,600 2,797 3,048 Stockholder's Equity 2,036 2,204 2,312 2,441 2,599 2,796 3,046 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 635 429 482 511 548 598 661 Inv. Related Activities 79 122 67 70 76 79 64 Pre-Tax Cash Flow 705 546 568 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 <td>LT Liabilities</td> <td>1,051</td> <td>1,053</td> <td>1,053</td> <td>1,053</td> <td>1,053</td> <td>1,053</td> <td>1,053</td>	LT Liabilities	1,051	1,053	1,053	1,053	1,053	1,053	1,053
TOTAL CAPITAL 2,037 2,205 2,314 2,443 2,600 2,797 3,048 Stockholder's Equity 2,036 2,204 2,312 2,441 2,599 2,796 3,046 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 635 429 482 511 548 598 661 Inv. Related Activities 79 122 67 70 76 79 64 Pre-Tax Cash Flow 705 546 568 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380	TOTAL DEBT	1,016	1,039	1,108	1,205	1,343	1,364	1,533
Stockholder's Equity 2,036 2,204 2,312 2,441 2,599 2,796 3,046 CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 635 429 482 511 548 598 661 Inv. Related Activities 79 122 67 70 76 79 64 Pre-Tax Cash Flow 705 546 568 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv. -517 228 132 206 278 201	NET DEBT	311	106	44	-65	-205	-386	-605
CASH FLOW STATEMENT 2023 2024E 2025E 2026E 2027E 2028E 2029E NET PROFIT 635 429 482 511 548 598 661 Inv. Related Activities 79 122 67 70 76 79 64 Pre-Tax Cash Flow 705 546 568 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv. -517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,	TOTAL CAPITAL	2,037	2,205	2,314	2,443	2,600	2,797	3,048
NET PROFIT 635 429 482 511 548 598 661 Inv. Related Activities 79 122 67 70 76 79 64 Pre-Tax Cash Flow 705 546 568 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv. -517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	Stockholder's Equity	2,036	2,204	2,312	2,441	2,599	2,796	3,046
Inv. Related Activities 79 122 67 70 76 79 64 Pre-Tax Cash Flow 705 546 568 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv. -517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	CASH FLOW STATEMENT	2023	2024E	2025E	2026E	2027E	2028E	2029E
Pre-Tax Cash Flow 705 546 568 589 619 657 685 Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv. -517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	NET PROFIT	635	429	482	511	548	598	661
Working Capital Changes -351 10 3 19 20 24 27 Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv. -517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	Inv. Related Activities	79	122	67	70	76	79	64
Operating Cash Flow 353 556 571 608 639 681 711 Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv. -517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	Pre-Tax Cash Flow	705	546	568	589	619	657	685
Investment Cash Flow 234 -77 -135 -117 -108 -99 -82 Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv. -517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	Working Capital Changes	-351	10	3	19	20	24	27
Financing Cash Flow -1,104 -250 -304 -285 -253 -380 -241 Net Incr. (Decr.) in Cash & Temp. Inv517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	Operating Cash Flow	353	556	571	608	639	681	711
Net Incr. (Decr.) in Cash & Temp. Inv. -517 228 132 206 278 201 389 Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	Investment Cash Flow	234	-77	-135	-117	-108	-99	-82
Beg. of Period Cash and Temp. Inv. 1,221 705 933 1,064 1,271 1,548 1,749	Financing Cash Flow	-1,104	-250	-304	-285	-253	-380	-241
	Net Incr. (Decr.) in Cash & Temp. Inv.		228	132	206	278	201	389
End of Period Cash and Temp. Inv. 705 933 1.064 1.271 1.548 1.749 2.138	Beg. of Period Cash and Temp. Inv.	1,221	705	933	1,064	1,271	1,548	1,749
700 300 1,000 1,000 1,000 1,100 1,100 1,100	End of Period Cash and Temp. Inv.	705	933	1,064	1,271	1,548	1,749	2,138



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